

IT Strategy, Optimization, Cost Control & Operational efficiency

Summary

Experienced Technical Project Manager with a specific skill in IT Security, IT Audit, IT Strategy and IT Risk Management : assessment & improvement of the security level of the organization and processes, assessment of the risk exposure and improvement of the control structure. Management based on the main international framework best practices. Leadership skills involving managing, developing, and motivating teams in Agile mode to achieve objectives in line with the business needs, operations, compliance and strategy.

Professional experiences

ING Luxembourg

07/2023 – Now

IT Risk Coordinator and regulator

- Assessment and follow-up of the IT Risk based on the corporate framework
- Validation of the CMDB and the documentation (148 assets)
- Consolidation and weekly reporting of the IT Risk score
- Sensitization and training of operational teams to the IT risk and to the corporate framework
- Implementation of internal synergies
- Follow-up and communication on the compliancy evolution
- Implementation and follow-up of the action plan to reach the targeted score
- Support of the operational teams on the risk assessment method and actions to plan
- Support of the Luxembourg IT Security Team

Future is Data

Program Director & CISO

10/2022 – 07/2023

- Manage all the strategic projects of the company
- Animate the different project managers
- Implement the IT Security Processes (IAM, permanent control, workplace...)
- Develop and implement the service desk in France

Project Manager

08/2022 – 10/2022

- Manage and animate the development team
- Collect, design and document the business needs
- Plan and ensure the full agile method processes as a Scrum master
- Ensure the delay of delivery
- Train the end-users for the new major delivery
- Report to the executive committee

Rotarex Group

IT Infrastructure Project Team Coordinator & Security Officer

2022 – 08/2022

- Animate the internal Infrastructure team (10 collaborators)
- Implement and animate the weekly Infrastructure and project team meeting
 - Integrating all the countries (France, Czech Republic, China, India, Singapore...)
- Design, document and follow the global project plan and portfolio (65 projects in 2022)
- Ensure the coordination between the infrastructure team and the business needs
- Ensure the security compliance (network, IAM...)
- Manage and follow and the third parties (sub-contractors) at the Infrastructure level
- Ensure and follow the costs management regarding the defined budget
- Define, maintain and report to the board the monthly Infrastructure KPI
- Improve and document the Infrastructure internal processes
- Maintain the internal team spirit (integrating all the countries Infrastructure teams) based on objectives

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Rotarex Group

Cloud Senior Engineer

2021 – 2022

- Support, prepare and optimize the migration of the on premise infrastructure to Microsoft Azure
- Define the migration plan and engage the roll-out, migrating the servers and the global infrastructure
- Ensure the security and the monitoring of the new infrastructure in the cloud
- Implement the transition between the Active Directory and the Azure Active Directory (cloud)
- Design and implement new processes to onboard new projects directly in the cloud
- Decommission migrated elements from on premise infrastructure to retrieve free space
- Advise and document the best practices to the cloud usage (storage, servers, network, security...)
- Follow, control and anticipate the cloud cost regarding the budget
 - Support, follow and control the migration of users to M365 ensuring the IAM policies Teams, O365, OneDrive, SharePoint, Exchange, MFA, MIP...

AllSet G.I.E.

Co-Founder and Chairman of the Supervisory Board

2018 – 2021

- Development, implementation, and integration of the AllSet Company (as a Luxembourgish Startup)
 - The goal: offer SMBs (just like a "large" company) a full integrated IT Management at the best price mutualizing and sharing IT Resources and processes
- 2020 turnover: ~500K €

ArcelorMittal Group

Europe – IT Infrastructure Manager (52 collaborators)

2014 – 2018

- Design and implement the new IT infrastructure of the European Sales agencies migrating them in the Azure Cloud (24 agencies through Europe)
- Redefine, secure, and ensure the add-value of the new European Workplace Devices strategy, based on the new technologies (Office365, Microsoft Azure, et Windows10 integrated workplace) (~80K devices)
- Animate and synergize the ArcelorMittal European IT Departments (13 countries), to leverage the global IT Infrastructure and to improve the IT add-value in Agile Methods (3 years)
- 2017/2018: Design and implement the integration of a new "European Entity" to the global European IT organization (ILVA (Italy)), migrating the local IAM to the global cloud IAM of ArcelorMittal (~10K users)
 - Leading the European Commission Clean Team organization on the topic

Auchan Group (Retail, Bank & Real Estate)

Head of Corporate IT Audit & Methodology Department (132 collaborators)

2008 - 2014

- Create and develop the Group's International Audit Methodology Department
- Implement and deploy the Enterprise Risk Management software in the 32 corporate business units (collection of needs, parameterization, training, data history migration) (using Agile Methods)
- Develop and deploy the data mining methodology (using ACL)
- Manage and supervise the International IT Audit Department
- Implement and animate the Group's International Internal Control Synergy
- Implement and animate the Company Audit Methodology Training Courses

Head of the International IT Audit Department (11 collaborators)

2006 - 2008

- Create and develop the International IT Audit Department
- Recruit, train and manage the IT auditors at the corporate level and in the key local corporate business units (Poland, Russia, China, France)
- Validate the IT governance, strategy, budget and infrastructure linked to the Group Strategy
- Consolidate and report IT activities, strategy and risks to the corporate executive committee

International IT Auditor (2 collaborators)

2004 - 2006

- Develop and implement the IT audit method at the corporate level
- Develop and implement the corporate best practices IT referential (Governance, IT security, business recovery plan, project management...) based on international best practices frameworks (ISO2700x, CMMI, Prince2, ITIL...)
- Awareness-raise the corporate executive committee regarding the IT risks evolution
- Support the 22 CIO in their IT strategy, project, cost control and risks

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Auchan Luxembourg

CIO (8 collaborators)

1998 - 2004

- Redesign of the 5 years IT strategy, vision and plan in line with the business needs and business strategy
- Reorganize the IT Department following the new IT strategy
- Manage the IT operations, infrastructures, assets and third-party
- Manage the IT projects (logistics efficiency, regulatory adaptation, Euro changeover, Y2K transition...)
- Implement the IT KPI and IT cost control

Core competencies

Governance; Cost Control; IT Security; IAM Implementation; ISO2700x; DORA; Business Continuity Plan; Disaster Recovery Plan; IT Project Management; Change Management; CMMI; Prince 2; ITIL; Agile Method; Audit; Risk Assessment; Risk Management; CobiT; ISACA; Team Building; Team Management; Enterprise Risk Management; Data Mining; Regulatory and Technical Monitoring; Windows 11; Microsoft 365; Microsoft Azure, Infrastructure, Cloud Optimization and Management, Digital Workplace, Digital Transformation...

Education and qualifications

Professional training: Business continuity plan audit, project management audit, IT governance, oral and written communication, team management...

1994: Bachelor's Degree of Business Information Systems

Languages

English: Fluent

French: Fluent (mother tongue)

Italian: Basic Knowledge